



A9011985

Project cycle management in fragile settings

Turin, Italy

9 – 13 December 2019



DECENT WORK
from fragility to resilience

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ITC 
International Training Centre

Project cycle management in fragile settings

Background

Delivering development results in fragile situations is a challenge. Successful projects need well-trained project staff. To achieve desired outcomes of development programmes and projects, in particular in fragile settings such as Afghanistan, proficiency in project and programme cycle management (PPCM) is key and often hard to come by.

The international community together with fragile states is trying to find the right development answers. The 2030 Agenda for Sustainable Development identifies the promotion of peaceful and inclusive societies and decent work and growth as key priorities. Leaving no one behind – a key aspiration of the Agenda – requires special attention to fragile and conflict-affected countries. At the same time, recent General Assembly and Security Council resolutions on the review of the United Nations peacebuilding architecture, adopted in April 2016, highlight the need for the entire United Nations system to work more closely together around the goal of sustaining peace.

Furthermore, the constitution of the G7+, the voluntary association of countries that are in transition from conflict to the next stage of development, and the conclusion of the “New Deal” and its overarching Peacebuilding and Statebuilding Goals (PSGs) show a heightened sensitivity of the international community to improve on delivery of results in the humanitarian - development continuum.

PPCM is an overall analytical and methodological framework for results-based management. Proficient use of PPCM techniques is essential when it comes to ensuring that programs and projects are relevant, feasible and effective in promoting development. This course provides a training offer with adapted PPCM methodologies and tools relevant for development interventions in fragile situations.

The participative course is tailored for fragile states and will answer to the following questions:

- What are the characteristics of development intervention in Fragile Settings? Which emerging practices and lessons learned related to PPCM in fragile states can be extrapolated for each phase?
- Which tools, techniques and methodologies are successful in PPCM in fragile settings?
- Which factors and conditions are influencing successfully the design, implementation and evaluation of projects and programs in Fragile Settings?
- What are the current strategies utilized to engage stakeholders?
- How can you ensure project sustainability?
- Which elements should be considered for building an M&E system adapted to the context of projects?

Learning process

The course is based on an evaluation and training needs analysis carried out by the ITCILO to ensure offering the most needed skills and needed tools. In line with the findings, the learning process will be highly interactive, offering the background knowledge on the development in fragile situations, PPCM tools in key processes of program and project management combined with illustrative case material. Exchange of experience and good practice among participants will be encouraged as a learning result in its own right. The course will use the pedagogical framework of the Turin learning approach, which is based on relevance, quality and impact.

Target audience

Attendance of the course benefits project managers as well as other profiles responsible for program and project planning, management and monitoring. This includes M&E officers, communication officers, gender and youth specialists, risk management specialists. Some previous experience and knowledge of PPCM is beneficial but not absolutely required.

Objectives

The overall learning objectives will be

- Allow project managers (including specific project team specialists) to gain an understanding of the specific and complex challenges for project management in fragile situations.
- Improve on project management skills in fragile situations with a varied and effective personal “toolkit”.

The specific learning objectives will be:

- Understand the complexity of PCM in fragile settings;
- Know and have the skill to use some tools, techniques and methodologies for PCM in fragile settings;
- Situate program and project activities in the wider framework of Peace and State building;

Contents

The course will include the following topics:

- The background on Peace and Statebuilding and engagement in fragile states
- Situation analysis and in particular the analysis of stakeholders with tools that can be used in fragile situations. Specific reference to understanding of the complexities and the conflict sensitivity in a given context. Communication strategies in fragile contexts.
- Theory of Change and the Results Chain with a specific view to project longer term change sustainable change and capacity building in public and private sectors
- Risk management (such as security, fiduciary issues, stakeholders and beneficiaries, ethical issues)
- Planning and monitoring for sustainability using exit strategies
- Agile approaches and adaptive management of project
- Women empowerment and inclusion of youth and children, and other vulnerable groups such as IDPs, migrants, and disabled people
- Evaluation of results

Group work will be a privileged means to apply proposed tools and to exchange experience. Case material will be provided and where possible participant’s own cases will be used so as to make the course learning directly relevant to participants. Role play techniques can increase the learning effect.

Practical information

Location: ITCILO Campus in Turin

Duration: 5 days, from 9 to 13 December 2019

Language: English

Support team: ILO and ITCILO officials

Price: The total cost is **2,250 Euros** (tuition fee 1,615 Euros, subsistence costs 635 Euros)

- Tuition fees cover programme development, administrative support, office supplies, training materials, and emergency medical insurance
- Participant subsistence covers bed & breakfast, two meals during participants’ stay and laundry.

Travel between the participant’s home and the course venue is not included

Few fellowships are available

For information regarding payment, cancellation and refunds, please consult:

<http://www.itcilo.org/en/training-offer/how-to-apply>

Registration deadline: 25 October 2019

Contact: jpr@itcilo.org

How to apply:

To register for this course, candidates are invited to:

- fill in and submit the on-line registration form available under this link: <https://oarf2.itcilo.org/STF/A9011985/en>
- send us a letter from their institution (or a donor organization) stating that it will cover the cost of the course and international travel



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FOR FURTHER INFORMATION PLEASE CONTACT

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